

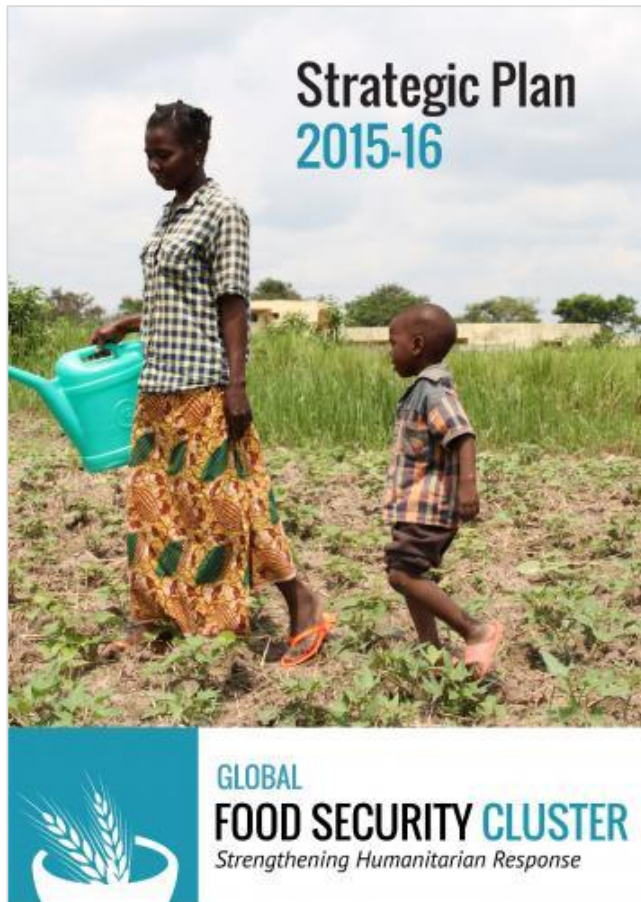
gFSC Country Cluster Support mechanisms and tools



GLOBAL
FOOD SECURITY CLUSTER
Strengthening Humanitarian Response

Global Partners Meeting
Rome, 13-14 May 2015

gFSC Priority Areas 2015-2016



Result 1 - Strengthened and developed national clusters' capacity



Result 2 - Harmonised and globalised information management system



Result 3 - Improved operational and surge support to national clusters



Result 4 - Scaled-up advocacy, communication and resource mobilisation



Result 5 - Deepened and diversified global partnerships and operational collaborations



Result 6 - Systematised learning and knowledge management processes

gFSC Country clusters support

Country support is delivered across all result areas of gFSC Strategic Plan through different modalities:

1. Deployments
2. Surge missions
3. Capacity building
4. Backstopping
5. Partnership arrangements

and additional mechanisms:

- Partner cluster co-facilitation
- Working Groups & tools, Learning and knowledge management etc.

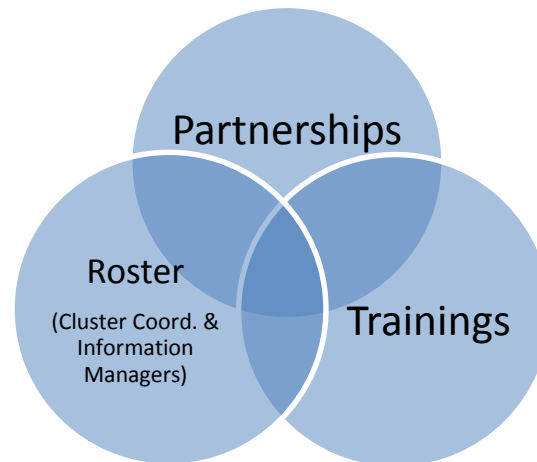
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1. Deployments overview (2014 - 15)

<i>Type of deployment</i>	<i>No. deployments 2014 (total)</i>	<i>2014 (average for one semester)</i>	<i>No. deployments (updated 10 May 2015)</i>	<i>Trend 2015 vs 2014</i>
gFSC roster deployments	11	6	8	↑↑
Stand-by Partners deployments	9	5	17	↑↑↑↑
Partnership deployments	3	2	2	→
Co-lead agencies deployments	7	4	0	↓↓
Total	30	15	27	↑↑

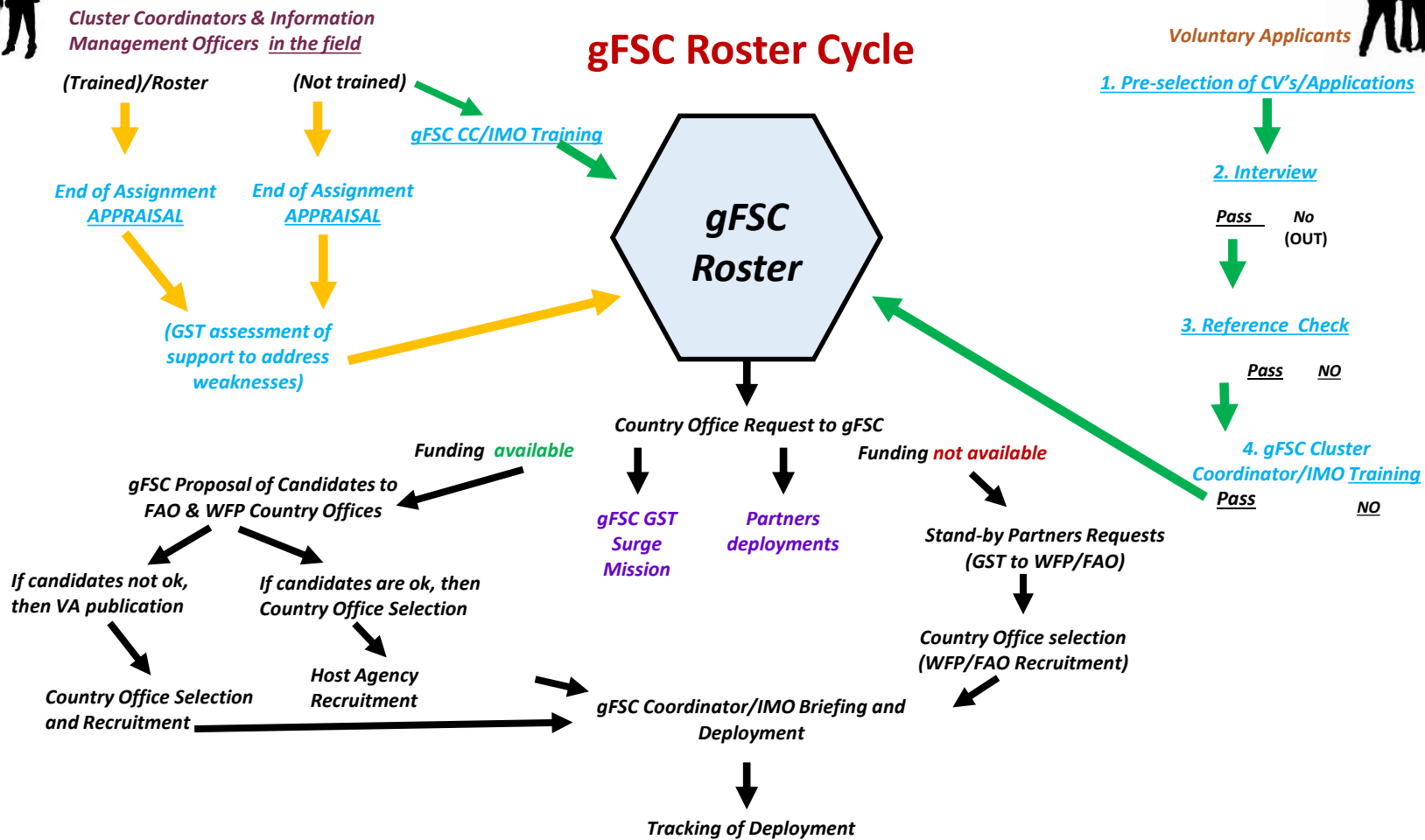
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- Increased demand for FSC support and rapid response called for a structured and integrated approach to the gFSC Roster, trainings programme and partnerships - both Stand-by partners (SBP) and global partners.
- gFSC model developed and tested if effective & viable.
- Continue exploring new options, lessons learnt from other Clusters, Rapid response mechanisms etc.





gFSC Roster Cycle



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Relation Trainings → Roster → Deployments

Participants to CC trainings by session and inclusion in the gFSC roster

<i>Training session</i>	<i>No. Participants</i>	<i>No. in gFSC roster</i>	<i>%</i>
CC Bangkok Jun 2014	22	18	82%
CC pilot Feb 2014	12	9	75%
CC Rome Aug 2014	20	13	65%
CC Rome Nov 2014	20	16	80%
CC Stuttgart Apr 2015	18	15	83%
Total	92	71	77%

- 77% of participants to trainings included in the roster
- 55% of trained roster candidates are or have been deployed
- Highest number of deployments in: South Sudan (6), Iraq, Somalia, Syria, DRC.

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Participants to the CC trainings by organization

<i>Organization</i>	<i>No.</i>	<i>%</i>	
FAO	26	28%	
WFP	27	29%	
			→→→→ ACF (4), ACTED (2), Action Aid (2), CARE (2), Christian Aid, DRC, Goal, IFRC (2), Impact, IOM, Mercy Corps (2), NRC (7), Plan, RedR Aus, Relief Int., Save the Children, WHH, World Vision
Partners	32	35%	
Donors	3	3%	
Free lance consultants	3	3%	
Other Global Clusters	1	1%	
Total	92	100%	

- Participants to training are equally coming from WFP, FAO and NGOs (with NGOs taking over, linked to SBP training)

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1. Deployments: main achievements and issues

- gFSC roster process well defined and supported by tools
- Integration of training/roster, also for SBP
- Increased gFSC and SBP rosters capacity → sharp increase of deployments (but reaching the limits ...)
- Continuity essential for active roster: selection of candidates, training, pre-deployment briefings, appraisals etc.
- Maintain investment on SBP training (considering funding limitations at country level and high turnover)
- Strengthen linkages with Cluster Lead Agencies corporate Emergency Rosters (with FSC CC and IMO profiles)
- Assess the need for developing a similar gFSC roster process for IMOs

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2. Surge missions by GST members in 2015

- Vanuatu/Pacific
- Nepal

Achievements and issues

- gFSC surge missions are recognized to be timely
- Reduced gFSC surge capacity at the beginning of 2015
- Reinforcement of GST pursued through Stand-by Partners (e.g. DRC, NRC)
- Rapid SBP deployments of experienced CC & IMO's (e.g. Pacific, Nepal) at the onset has reduced the need for extended and frequent gFSC surge missions

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3. Capacity building

- Cluster Coordinator Training
 - 27 Apr – 1 May – Stuttgart, Germany (sponsored by THW)
 - Planned: 6-10 July, Rome and 16-20 Nov., Stuttgart
- Information Management Training
 - No global IM training planned for 2015
 - In-country training missions: Ukraine, Niger, Pakistan
 - Planned: Afghanistan, Bangladesh, Chad, Mali
- Other in-country trainings (planned)
 - GENCAP advisor
 - FSC plans for national capacity building
 - Collaboration with IPC
 - Possible collaboration with other clusters
- Cluster Coordinator Retreat
 - Planned in July 2015, as foreseen under Strategic Plan Result 6.2: *Country clusters share good practices and lessons learned from other countries.*
- E-learning still to be finalized and FSC Handbook to be updated with new HPC guidance.

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Capacity building constraints...

- To sustain the roster/deployments process CC trainings need to continue (less sessions? other formats?)
- Funding availability and unpredictability limits longer term planning
- Need to resume / increase in-country trainings

...and opportunities:

- Cluster Performance Monitoring (CPM) reviews
- CC retreat
- New gFSC capacity on AAP, gender, and other cross-cutting issues
- Mobilise Cluster Lead Agencies and Partners capacity to support countries' national capacity building plans
- Enhance gFSC Working Group tools and guidance usable by country clusters

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4. Backstopping by gFSC to country clusters

- Regular teleconferences by GST geographic focal points
- Backstopping missions so far in 2015
 - Nine missions: Whole of Syria, Niger, Pakistan, Somalia, Ukraine.
 - Planned: missions of new GENCAP advisor
- Technical advise & advocacy
 - FSC Dashboard, information and advocacy to donors
 - Support to preparation and review of FSC coordination projects
- Achievements and issues
 - Still uneven coverage of countries as mainly focused on on-going emergencies and countries with identified threats/ early warnings alerts
 - Demand for backstopping missions, but limited capacity of the GST
 - The Cluster Coordinator Retreat will be an opportunity to review how gFSC can enhance support
 - WG tools to be reviewed and made more accessible (result 6 of Strategic Plan).

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5. Partnership arrangements for country deployments and to the GST:

gFSC partnership arrangements	Past collaborations (2011-14)	Current (2015)	Future/ proposed
Global level	<ul style="list-style-type: none"> •IFRC (2011-14) •HelpAge (2012-14) •ProCap •Gencap 	<ul style="list-style-type: none"> •GenCAP •DRC (IMO) •THW (for SBP trainings) 	<ul style="list-style-type: none"> • WHH (under discussion) • NRC • proposed IFRC global sec. and surge deployment roster
Country level	Samaritans' Purse: global MoU for country deployments (IMOs)	New MOU with SP for country deployments (IMO)	
	<ul style="list-style-type: none"> •CARE •WorldVision •Save the Children (Somalia) 	<ul style="list-style-type: none"> •HelpAge: Liberia •Samaritans' Purse: Nepal 	

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Partnership arrangements:

- First years of gFSC activities laid foundation of partnership arrangements at global & country level.
- Standardized arrangements / MOUs adopted so far and handled through the CLAs (hq & country). Ongoing reviews of their own strategic partnerships.
- To address increased demands (for Level 3, protracted crises, cluster work on preparedness etc.) consider widening partnership base and/or new mechanisms
- Funding was main constraint in 2014 till early 2015.
- Other forms of partnership engagement are in place in parallel (in-kind, commitments to deploy following training etc.)

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Opportunities for greater collaboration and synergies with partners :

- Partner FSC co-facilitation: about 10 FSCs have a NGO co-facilitator.
- Collaboration with other Clusters/ Sectors.
- New Partnerships to address cluster core functions foreseen in revised Coordination Reference Module such as for Preparedness
- Potential for closer links between WGs and FSC at country level:
Capacity building initiatives, e.g. Quality Programming: AAP, harmonization of tools, needs assessments etc.
- gFSC promoted tools available on website, but not sufficiently known by FSC teams, to be updated and rendered more accessible (e.g. checklists for people-centric issues, energy etc. linked to HPC phases).

This falls under the Strategic Plan Result 6, aiming at reinforcing systematic learning and knowledge management.

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Key questions:

- Country FSC and Partners' feedback on strengths and weaknesses of country clusters support mechanisms?
- Which options/ business model could render gFSC support more effective and sustainable?
- How can partners have a more active role at global and country level in supporting FSC?



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